ALNAP

32nd Annual Meeting
Agenda

15 – 16 October 2019
Berlin, Germany
Hosted by the German Federal Foreign Office

RELEVANT FOR WHOM?
Responding to diverse perspectives and priorities in humanitarian action
Day 1 – Tuesday 15 October

08:00 – 09:00
Registration and breakfast
Enter via Unterwasserstraße 10 (‘K15’).
09:00 – 09:20  Weltsaal
Introductory session
Johan Schaar | ALNAP Chair
Welcome address: Ms Bärbel Kofler | Commissioner for Human Rights Policy and Humanitarian Assistance, German Federal Government
09:20 – 09:50  Weltsaal
Keynote presentation
Relevant for whom?
John Mitchell | Director, ALNAP
09:50 – 10:55  Weltsaal
High-level panel
Chair: Johan Schaar
Panel:
Maria Al Abdeh | Executive Director, Women Now for Development
ASG Panos Mountzas | United Nations, Regional Humanitarian Coordinator for the Syria crisis
Sophia Swithern | Independent Consultant and Meeting background paper author
Mary Werntz | Deputy Director of Operations, ICRC
10:55 – 11:15  Front Seltenlounge
Refreshment break
11:15 – 12:45
Breakout session 1
Participants can choose from four breakout sessions running in parallel. Sessions include:
• Session 1.1 Relevance for all: Tailoring services and assistance to ensure responsive support to different demographic groups
• Session 1.2 Staying relevant as crises evolve
• Session 1.3 Innovative ways to work with crisis affected people to inform programme design and improve relevance
• Session 1.4 Who do you listen to? Power and marginalisation in emergencies
See sessions details on pages 4 – 5.
12:45 – 13:40 | Front Seltenlounge
Lunch
13:40 – 14:00  Weltsaal
Stories in 5
Speakers will share their perspectives on relevance in humanitarian action through five-minute stories.
14:00 – 15:00  Weltsaal
Relevant according to whom?
A debate on setting priority needs
Moderator: Ralf Südhoff | Centre for Humanitarian Action
Speakers:
Diego Fernández Otegui | University of Delaware
Helene Juillard | Key Aid Consulting
Sandrine Tiller | Médecins Sans Frontières
Elisabeth Vikman | REACH
15:00 – 15:30  Front Seltenlounge
Refreshment break
15:30 – 17:00
Breakout session 2
Participants can choose from four breakout sessions running in parallel. Session include:
• Session 2.1 What’s relevant? Reconsidering what counts as ‘lifesaving’
• Session 2.2 Using disaggregated data to inform inclusive and relevant programming
• Session 2.3 Monitoring and evaluating relevance: Challenging narratives and thinking outside the box
• Session 2.4 Planning for relevance in programme design and decision-making
See sessions details on pages 6 – 7.
17:00 – 17:30  Weltsaal
Closing reflections
Facilitator: Leah Campbell | ALNAP
The Meeting will close with interactive reflections.
17:30 – late
Social activity
Please join us for dinner and a walking tour of Berlin’s Festival of Lights.
1.1 CONTINUOUS PANEL
Relevance for all: Tailoring services and assistance to ensure responsive support to different demographic groups

Weltsaal | Capacity: 100 people
Chair
Veronique Barbelet, Humanitarian Policy Group, Overseas Development Institute

Speakers
— Deborah Chihunu, GenCap Project
— Andrew Kavula, Malawi Network of Older Persons’ Organizations (MANEPO)
— Lecentre Marshall, Australian Red Cross
— Roxanne Omega-Doron, Bisidak Pride Inc.

Description
Different demographic groups, particularly those who are marginalised, face challenges getting their needs met during crisis. This session will discuss the relationship between inclusion and relevance and how to ensure both in humanitarian response. The panel will share experiences from specific groups and angles: gender, people living with disabilities, LGBT people, and different age groups including older people. In doing so, speakers will explore the ways in which inclusion and relevance can lead to better outcomes for different groups and the challenges to achieving this. The session will explore how to address these challenges, with a view to improving the relevance of assistance for different demographic groups.

1.2 TRADITIONAL PANEL
Staying relevant as crises evolve

Europasaal | Capacity: 100 people
Chair
Hans Martin Dietz, Helvetas Swiss Intercooperation

Speakers
— Heng Aiik Cheng, Mercy Malaysia
— Maya Anasaf-Horstmeier, World Vision International
— Peter Felten, German Federal Foreign Office
— Marija Kovač, Sutulah Humanitarian Fund – OCHA
— Marc Noshack, Care Mozambique

Description
The needs and priorities of people affected by crisis are not static – they change over time. So how can humanitarians ensure that support stays relevant and that their understanding keeps pace with changing requirements? This panel will present operational and policy level experiences with staying relevant as crises evolve and as needs change over time. Issues discussed will include approaches to adaptive management in humanitarian programming and the experience with shifting organisations and teams towards an adaptive management. It will also cover the importance of flexible funding and how to enhance this, other tools and instruments required to ensure responsiveness (e.g. monitoring, evaluation and learning) and shifting between humanitarian and development support through ‘nexus’ approaches.

1.3 WORLD CAFÉ
Innovative ways to work with crisis affected people to inform programme design and improve relevance

Back Seitenlounge | Capacity: 50 people
Chair
Niall O’Rourke, Christian Aid

Speakers
— Sofya Bourne, Eclipse Experience
— Marian Casey-Maiden, Communicating with Disaster-Affected Communities (CDAC) Network
— Eva Nip, Creative Reaction Lab
— Elias Sagmeister, Ground Truth Solutions
— Justine ‘Justice’ Shorter, National Disability Rights Network
— Emily Tomkys Valteri, Oxfam

Description
This session will look at innovative ways of working with affected people to inform programme design, particularly those which address the challenges of marginalisation and exclusion. This includes looking outside the humanitarian system to consider approaches used in the public and private sector and by social entrepreneurs. What are some of the latest approaches to engaging affected people in programme design? What can we learn from actors outside the sector about working with marginalised communities? How can we use this learning to improve the design and relevance of humanitarian programmes?

1.4 ROUNDTABLE
Who do you listen to? Power and marginalisation in emergencies

Willy Brandt Saal | Capacity: 50 people
Chair
Lisa Daoud, Groupe URD

Speakers
— Pandiyan Innasimuthu, Social Awareness Society for Youths
— Jack Frith-Powell, British Red Cross
— Noelina Nabwile Opiyo, Saferworld
— Silvia Quattrini, Minority Rights Group

Description
Power dynamics set the tone at almost every level of humanitarian interaction. Societies around the globe naturally embody this complex power imbalance and we think it is a major factor in properly understanding needs in emergencies. Have you wondered if you have grasped everyone’s experience of a situation when concluding an assessment? Understanding what people need in emergencies almost certainly means making sense of multiple versions of what needs are and how they conflict. Giving those holding power more influence, reducing or increasing vulnerability criteria to align with programmatic/funding requirements, or disregarding aspects of people’s identity are common mistakes that humanitarians can make. This session will address such issues, mistakes and possible solutions.
CONTINUOUS PANEL
What’s relevant? Reconsidering what counts as ‘lifesaving’
Weltsaal | Capacity: 100 people
Chair
Marcus Oxley, Resilience Solutions
Speakers
— Christina de Vries, Cordaid
— Thomas Fohgrub, UNITAR
— Bill Flinn, Care International UK
— Liz Grant, University of Edinburgh
Description
Often, needs are described in terms of sectors (shelter, food, hygiene) common across all crises. But frequently there are real needs that aren’t seen as priority because they’re not considered ‘lifesaving’ and may fall outside the scope of any one sector. As a consequence they lack institutional support. Does a relevant response need to account for these needs and, if so, how?

TRADITIONAL PANEL
Using disaggregated data to inform inclusive and relevant programming
Europasaal | Capacity: 100 people
Chair
Beatrix Buecher-Aniyamuzaala, 360° Access
Speakers
— Kevin Blanchard, DRR Dynamics
— Christelle Cazabat, Internal Displacement Monitoring Centre
— Andrew Coledel, HelpAge International
— Rosanna Howlett, Humanity & Inclusion
Description
This session explores how the use of disaggregated data can contribute to enhanced understanding of the diverse experiences of conflict, disaster, and thus improved relevant programming for all. Which factors prevent/support the use of disaggregate data and what is the role of different stakeholders in the process? Which challenges exist for data collection and how have they been addressed? What type of analysis is necessary to ensure the priorities, resources, vulnerabilities, and needs of different persons is all their complexity are captured? How can we make sure this enhanced understanding informs programming and which real difference can this produce?

WORLD CAFÉ
Monitoring and evaluating relevance: Challenging narratives and thinking outside the box
Back Seitenlounge | Capacity: 50 people
Chair
Neil Dillon, ALNAP
Speakers
— Leith Baker, mFieldWork LLC
— Stefanie Barrant, Samuel Hall
— Marta Bruno, FAO
— Gabrielle Duffy, WFP
— Liz Hendry, Norwegian Refugee Council
— Michela Luzzi, Centre for Humanitarian Dialogue
Description
This session will consider the potential of M&E as a learning mechanism to improve the relevance of humanitarian response by challenging existing narratives and trying new things, particularly in displacement and hard to reach contexts.

ROUNDTABLE
Planning for relevance in programme design and decision-making
Willy Brandt Saal | Capacity: 50 people
Chair
Daniel Maxwell, Friedman School of Nutrition, Tufts University
Speakers
— Cassandra Dummitt, Catholic Agency for Overseas Development (CAFOD)
— Claudia Meier, Global Public Policy Institute (GPPi)
— Marzia Montemero, Humanitarian Exchange and Research Centre (HERE-Geneva)
— Nicolas Seris, International Rescue Committee
Description
This roundtable discussion will look at how relevance is explored when designing programmes and consider the opportunities to improve relevance through the programme design process. How do decisions about programme design involve perspectives of crises-affected people? To what extent should responses aim to serve specific marginalised groups, as opposed to addressing large-scale need? How can humanitarian actors balance global standards and expectations with context-specific needs and considerations?
Day 2 – Wednesday 16 October

8:00 – 9:00
Registration and breakfast
Enter via Unterwasserstraße 10 (‘K15’).

09:00 – 09:20 | Weltsaal
Stories in 5
Speakers will share their perspectives on relevance in humanitarian action through five-minute stories.

09:20 – 09:40 | Weltsaal
Table discussions
Facilitators: Alice Obrecht | ALNAP
Sophia Swithern
Discussions to reflect on the first day and background paper.

09:40 – 10:50 | Weltsaal
How legacies of power and inequality shape relevance – Part I
Facilitator: Carolyn Whitten | Independent
With a mixture of small group and table discussions, this ‘jigsaw’ activity will consider how enduring historical patterns and norms might influence the relevance of humanitarian action.

Fostering a safe space for reflection and discussion, meeting participants will explore dynamics around patriarchy, race and privilege, colonialism and paternalism, heteronormativity and cisgender normativity, and classism/class privilege.

10:50 – 11:10 | Front Seitenlounge
Refreshment break

11:10 – 12:10 | Weltsaal
How legacies of power and inequality shape relevance – Part II
Continuation of the ‘jigsaw’ activity.

12:10 – 13:00 | Europasaal Foyer and Back Seitenlounge
Agora tour
Stallholders will present tools, research, and projects in a marketplace of ideas.

13:00 – 14:00 | Front Seitenlounge
Lunch

14:00 – 14:20 | Weltsaal
Stories in 5
Speakers will share their perspectives on relevance in humanitarian action through five-minute stories.

14:20 – 15:50
Breakout session 3
Participants can choose from four breakout sessions running in parallel. Session include:
• Session 3.1 Relevant for whom? The role of national and local organisations in ensuring a relevant response
• Session 3.2 Cash-based aid as a catalyst for relevance
• Session 3.3 Are non-traditional crises redefining the boundaries of humanitarianism?
• Session 3.4 Exploring the relevance of humanitarian protection activities
See sessions details on pages 10 – 11.

15:50 – 16:10 | Front Seitenlounge
Refreshment break

16:10 – 16:50 | Weltsaal
Bringing it all together – World Café Discussions
Facilitators: Leah Campbell
Neil Dillon | ALNAP
Participants will engage with key take-aways and next steps from the Meeting in several rounds of group conversation.

16:50 – 17:30 | Weltsaal
Feedback and closing panel
Chair: Johan Schaar
The Meeting will close with some parting reflections.
TRADITIONAL PANEL
Relevant for whom? The role of national and local organisations in ensuring a relevant response

Weltsaal | Capacity: 100 people

Chair
Maria Al Abdeh, Women Now for Development

Speakers
— Maruf Barkat Ullah, COAST Trust
— Carolina Carretero Silva, Uruguayan Red Cross
— Joseph Gyandi, Christian Rural and Urban Development Association of Nigeria (CRUDAN)
— Meena Paudel, Nepal Disabled Women Association

Description
Much of the discourse around how to be relevant focuses on the need to be more bottom-up and invest in localisation. Are national and local actors better able to ensure relevance? How and why? What are the experiences of national and local actors in designing and delivering a relevant humanitarian response? This panel of local experts and practitioners will help us answer these questions with concrete examples around the inclusion of people with disability during disaster response, local mobilisation in support of the Rohingya, amongst others.

WORKSHOP
Cash-based aid as a catalyst for relevance

Europasaal | Capacity: 40 people

Chair
Paula Gil Baitan, Something Meaningful

Speakers
— Julia Grasset, Save the Children
— Andrew Kavala, MANEPO
— Victoria Palmer, Care International
— Ricardo Fal-Dutra Santos, International Rescue Committee

Description
Inspired by the collaborative and low-tech approach of ‘maker spaces’, this session involves an interactive lab where participants will engage in hands-on learning and spontaneous problem solving. Bring your expertise and join us in defining what needs to change so cash-based assistance becomes a catalyst to better align humanitarian action with people’s needs according to their gender, age and abilities.

ROUNDTABLE
Are non-traditional crises redefining the boundaries of humanitarianism?

Stresemann Saal | Capacity: 50 people

Chair
Jeremy Konyndyk, Center for Global Development

Speakers
— Elisa Camero, World Vision El Salvador
— Sari Maria Timur, Yakkum Emergency Unit
— David Sarke, IOM Mediterranean
— Mariam Traore Charalmecl, IOM
— Dr Thomas Zahnleisen, German Federal Foreign Office
— Xu Shiling, Beijing Normal University

Description
In recent years, humanitarian organisations have engaged in major non-traditional response activities – from Ebola to migrant sea rescue to urban violence in Central America. This session will explore the relevance of the international humanitarian system toward these sorts of situations – and the implications for the direction of the humanitarian system. What kind of contextualisation is needed for us to be relevant? Are there parallel challenges between traditional responses and non-traditional crises? And are there other kinds of crises that we are missing?

ROUNDTABLE
Exploring the relevance of humanitarian protection activities

Willy Brandt Saal | Capacity: 50 people

Chair
Tiffany Easthom, Nonviolent Peaceforce

Speakers
— Maria Alekseyenko, Right to Protection
— Nils Carstensen, Local2Global Protection and DanChurchAid
— Ricardo Fal-Dutra Santos, International Committee of the Red Cross

Description
While protection is now recognised as a purpose and intended outcome of humanitarian action, it is consistently highlighted as one of the least understood areas and most in need of improvement when it comes to relevance and appropriateness. If protection is a priority need for people in crisis, why are so many protection activities considered to be of low relevance? This session will be an opportunity to engage in a dynamic, interactive roundtable conversation with leading thinkers and practitioners of protection to explore experiences and ideas on how to drive both policy and practice forward to improve the relevance of humanitarian protection activities.