RELEVANT FOR WHOM?

Responding to diverse perspectives and priorities in humanitarian action
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HOW DO ELEMENTS OF THIS MEETING ALIGN WITH THE BACKGROUND PAPER?

**DAY 1: TUESDAY 15 OCTOBER**

- **Keynote presentation and high-level panel**
- **Session 1.1** Relevance for all: Tailoring services and assistance to ensure responsive support to different demographic groups
- **Session 1.2** Staying relevant as crises evolve
- **Session 1.3** Innovating ways to work with crisis-affected people to inform programme design and improve relevance
- **Session 1.4** Who do you listen to? Power and marginalisation in emergencies

**Session 3.1** Relevant for whom? The role of national and local organisations in ensuring a relevant response

**Debate** Relevant according to whom? A debate on setting priority needs

**Session 2.1** What’s relevant? Reconsidering what counts as ‘life-saving’

**Session 2.2** Using disaggregated data to inform inclusive and relevant programming

**Session 2.3** Monitoring and evaluating relevance: Challenging narratives and thinking outside the box

**Session 2.4** Planning for relevance in programme design and decision-making

**DAY 2: WEDNESDAY 16 OCTOBER**

- **How legacies of power and inequality shape relevance (Jigsaw activity) – Part I and Part II**

**Session 3.1** Relevant for whom? The role of national and local organisations in ensuring a relevant response

**Session 3.2** Cash-based aid as a catalyst for relevance

**Session 3.3** Are non-traditional crises redefining the boundaries of humanitarianism?

**Session 3.4** Exploring the relevance of humanitarian protection activities

**Bringing it all together – World Café discussions**
DAY 1
PLENARY SESSIONS

DAY 1 | TUESDAY 15 OCTOBER 2019

INTRODUCTORY SESSION

09:00 – 09:20

JOHAN SCHAAR | Chair, ALNAP

I have a long background in humanitarian affairs, development and climate change, working with the Red Cross Red Crescent Movement and the Swedish Government, and currently as an associate senior fellow with Stockholm International Peace Research Institute. I am attending this Meeting as the Chair of ALNAP’s Steering Committee.

Welcome address

BÄRBEL KOFLER | Commissioner for Human Rights Policy and Humanitarian Assistance, German Federal Government

Bärbel Kofler has degrees in computer science, linguistics, Russian and Spanish. She joined the Social Democratic Party of Germany (SPD) in 1991 and has been a Member of the German Bundestag since 2004. In the current 19th electoral term she is serving as a member of the Committee on Foreign Affairs. Since 2016 she has been Federal Government Commissioner for Human Rights Policy and Humanitarian Assistance. Her mandate includes proposals to the Federal Government on Germany's human rights and humanitarian aid policies. She liaises closely with a wealth of other institutions, both governmental and non-governmental, active in the area of human rights and humanitarian aid.
KEYNOTE PRESENTATION
09:20 – 09:50

Relevant for whom?

JOHN MITCHELL | Director, ALNAP

I have worked in humanitarian response for more years than I care to remember – as a front-line field worker, evaluator, programme/policy advisor and now as the Director of ALNAP. It’s been my privilege to have attended 28 of the 31 ALNAP Annual Meetings and I am very much looking forward to the 32nd.

HIGH-LEVEL PANEL
09:50 – 10:55

JOHAN SCHAAR (CHAIR) | Chair, ALNAP

See bio on page 5.

MARIA AL ABDEH | Executive Director, Women Now for Development

I am a Syrian researcher and activist, director of the largest grassroots women’s organisation, working to protect, support and vocalise women’s voices in conflict. I believe this Meeting will be a unique opportunity to meet and listen to first-hand practitioners and experts from many different contexts and hear about their different experiences in response and relevance.

ASG PANOS MOUNTZIS | United Nations, Regional Humanitarian Coordinator for Syria Crisis

I have been working in humanitarian emergency operations in Africa and the Middle East for the past 28 years. Since 2017, I have held my position Regional Humanitarian Coordinator. Prior to this I’ve worked in a number of roles in humanitarian reform and coordination,
voluntary refugee repatriation and reintegration as well as complex emergency assistance to internally displaced persons and refugees. I am attending this year’s Meeting to share an update about the latest critical humanitarian priorities and humanitarian implications of the continued conflict inside Syria and the region.

SOPHIA SWITHERN | Independent Consultant and Meeting background paper author

I am an independent consultant specialising in consultative research on how to improve global approaches to humanitarian crises. I am attending this year’s Meeting to learn, discuss and co-develop our thinking about how to be more relevant.

MARY WERNTZ | Deputy Director of Operations, ICRC

I have been working in the humanitarian and development field for 30 years and with the ICRC since 1995, based in South Asia, the Balkans, the Caucasus and North America. In my function as Deputy Director of Operations, I oversee strategic and global initiatives. I believe that the principles of humanity and impartiality require humanitarians to ensure that affected people are at the very centre of our work, that they participate in identifying solutions and evaluating humanitarian responses. We need to ensure that our humanitarian responses do not (inadvertently) exclude or harm any groups during the emergency phase and over time. In doing so, we will ensure more relevant responses. I am here to learn how others address this ‘relevance challenge’ and share how the ICRC is trying to build inclusion into the core of our Accountability to Affected People approach.
STORIES IN 5
13:40 – 14:00
(Not in order of appearance)

‘We are more than just case numbers’

KATIE MOORE | Research Associate, Anthrologica

Steps for change

MEENA PAUDEL | General Secretary, Nepal Disabled Women Association

RELEVANT ACCORDING TO WHOM? A DEBATE ON SETTING PRIORITY NEEDS
14:00 – 15:00

Through a critical discussion with sector experts, this session explores different perspectives on how we should define and understand priority needs.

RALF SÜDHOFF (MODERATOR) | Director, Centre for Humanitarian Action

I lead Germany’s first think tank on humanitarian affairs. Previously, I spent 12 years at WFP, my final position was Director of the Regional Bureau for the Syria Crisis in Amman, Jordan. Ahead of my Jordan assignment I was a board member of Oxfam Germany for 10 years. I look forward to attending and exchanging views with the excellent range of people ALNAP has brought together.

DIEGO FERNÁNDEZ OTEGUI | Ph.D. Candidate, University of Delaware

I am an experienced post-disaster/humanitarian practitioner and social scientist, with a focus on diversity, minorities and multi-cultural interaction. I am attending this Meeting to present
my doctoral research and network with the purpose of learning of potential job opportunities.

HELENE JUILLARD | President, Key Aid Consulting
I have been working as an evaluator in the humanitarian sector for the past decade with a specific focus on cash- and market-based programming. I am especially interested in how needs are assessed from an agency-centric perspective at the detriment of the demand for certain products and services. I am also interested in honing a holistic understanding of how crisis-affected households interact with markets.

SANDRINE TILLER | Strategic Adviser, Médecins Sans Frontières
I am a humanitarian with field experience working in conflict zones and expertise in emergency response and the politicisation of aid. I am coming to the Meeting to get a wider perspective on how to address the latest challenges that the aid system is facing.

ELISABETH VIKMAN | Head of Research, IMPACT Initiatives
At IMPACT, my focus is on supporting our field teams working in humanitarian crises to do research that informs response planning effectively. I am looking forward to engaging in a lively discussion around evidence-based humanitarian programming.

CLOSING REFLECTIONS
17:00 – 17:30
LEAH CAMPBELL (FACILITATOR) | Senior Research Officer, ALNAP
The Meeting will close with interactive reflections.
SESSION 1  11:15 – 12:45

1.1 CONTINUOUS PANEL
Relevance for all: Tailoring services and assistance to ensure responsive support to different demographic groups

Chair
Veronique Barbelet, Humanitarian Policy Group – Overseas Development Institute

Speakers
— Deborah Clifton, GenCap Project
— Andrew Kavala, Malawi Network of Older Persons’ Organizations (MANEPO)
— Leeanne Marshall, Australian Red Cross
— Roxanne Omega-Doron, Bisdak Pride Inc

Weltsaal | Capacity: 100 people

1.2 TRADITIONAL PANEL
Staying relevant as crises evolve

Chair
Hans Martin Dietz, Helvetas Swiss Intercooperation

Speakers
— Heng Aik Cheng, Mercy Malaysia
— Maya Assaf-Horstmeier, World Vision International
— Peter Felten, German Federal Foreign Office
— Matija Kovač, Somalia Humanitarian Fund – OCHA
— Marc Nosbach, Care Mozambique

Europasaal | Capacity: 100 people
1.3

WORLD CAFÉ
Innovative ways to work with crisis affected people to inform programme design and improve relevance

Chair
Niall O’Rourke, Christian Aid

Speakers
— Sofya Bourne, Eclipse Experience
— Marian Casey-Maslen, Communicating with Disaster-affected Communities (CDAC) Network
— Eva Nip, Creative Reaction Lab; Elias Sagmeister, Ground Truth Solutions
— Justine ‘Justice’ Shorter, National Disability Rights Network
— Emily Tomkys Valteri, Oxfam

1.4

ROUNDTABLE
Who do you listen to? Power and marginalisation in emergencies

Chair
Lisa Daoud, Groupe URD

Speakers
— Pandiyan Innasimuthu, Social Awareness Society for Youths
— Jack Frith-Powell, British Red Cross
— Noelina Nabwile Opiyo, Saferworld
— Silvia Quattrini, Minority Rights Group

Back Seitenlounge | Capacity: 50 people
SESSION 2 15:30 – 17:00

2.1 CONTINUOUS PANEL
What’s relevant?
Reconsidering what counts as ‘lifesaving’

Chair
Marcus Oxley, Resilience Solutions

Speakers
— Christina de Vries, Cordaid
— Thomas Fohgrub, UNITAR
— Bill Flinn, Care International UK
— Liz Grant, University of Edinburgh

Weltsaal | Capacity: 100 people

2.2 TRADITIONAL PANEL
Using disaggregated data to inform inclusive and relevant programming

Chair
Beatrix Buecher-Aniyamuaala, 360° Access

Speakers
— Kevin Blanchard, DRR Dynamics
— Christelle Cazabat, Internal Displacement Monitoring Centre
— Andrew Collodel, HelpAge International
— Rosanna Howlett, Humanity & Inclusion

Europasaal | Capacity: 100 people
WORLD CAFÉ
Monitoring and evaluating relevance: Challenging narratives and thinking outside the box

Chair
Neil Dillon, ALNAP

Speakers
— Leith Baker, FieldWork LLC
— Stefanie Barratt, Samuel Hall
— Marta Bruno, FAO
— Gabrielle Duffy, WFP
— Liz Hendry, Norwegian Refugee Council
— Michela Luzzi, Centre for Humanitarian Dialogue

Back Seitenlounge | Capacity: 50 people

ROUNDTABLE
Planning for relevance in programme design and decision-making

Chair
Daniel Maxwell, Friedman School of Nutrition, Tufts University

Speakers
— Cassandra Dummett, Catholic Agency for Overseas Development (CAFOD)
— Claudia Meier, Global Public Policy Institute (GPPi)
— Marzia Montemurro, Humanitarian Exchange and Research Centre (HERE-Geneva)
— Nicolas Seris, International Rescue Committee

Willy Brandt Saal | Capacity: 50 people
SESSIONS ABSTRACTS & PANEL BIOS

SESSION 1 | TUESDAY 15 OCTOBER 11:15 – 12:45
SESSION 2 | TUESDAY 15 OCTOBER 15:30 – 17:00
CONTINUOUS PANEL

Relevance for all: Tailoring services and assistance to ensure responsive support to different demographic groups

Weltsaal | Capacity: 100 people

Different demographic groups, particularly those who are marginalised, face challenges getting their needs met during crisis. This session will discuss the relationship between inclusion and relevance and how to ensure both in humanitarian response. The panel will share experiences from specific groups and angles: gender, people living with disabilities, LGBT people and different age groups including older people. In doing so, speakers will explore the ways in which inclusion and relevance can lead to better outcomes for different groups and the challenges to achieving this. The session will explore how to address these challenges, with a view to improving the relevance of assistance for different demographic groups.

VERONIQUE BARBELET (CHAIR) | Senior Research Fellow, Humanitarian Policy Group, Overseas Development Institute

I specialise on humanitarian policy research with a focus on inclusion. I am joining the Meeting to explore opportunities to make humanitarian action more inclusive and relevant to all affected people.

DEBORAH CLIFTON | Gender Equality Advisor, GenCap Project

I have worked in gender equality and women’s rights for several decades. Since 2008, I have been a senior gender advisor with the GenCap project, deployed to work with leadership in humanitarian emergencies. Over the last year, I have led the global rollout of the IASC Gender with Age Marker. I see the topic of relevance as an important opportunity to reflect on and seek ways to address the persistent gender inequalities that continue to characterise humanitarian response.
ANDREW KAVALA | Country Director, Malawi Network of Older Persons’ Organizations (MANEPO)

I specialise in age and disability inclusion in humanitarian preparedness and response, ensuring specific needs of older men and women and people living with disability (PLWD) are appropriately addressed in humanitarian action. My attendance to this year’s Meeting primarily focusses on engaging and sensitising humanitarian actors across the world on adaption and social inclusion of older persons and PLWD in humanitarian response.

LEANEAN MARSHALL | Shelter Technical Lead, Australian Red Cross

I am responsible for shelter and settlements planning and capacity strengthening including supporting more inclusive, locally-led preparedness and response activities. As co-lead of the Inclusion of Persons with Disabilities in Shelter and Settlements Programming Working Group for the Global Shelter Cluster, I am attending this Meeting to engage with others around how we can support more relevant and inclusive humanitarian response.

ROXANNE OMEGA-DORON | Executive Director, Bisdak Pride Inc

I am a public health researcher and community organiser working towards strengthening marginalised LGBTQ+ communities in southern (Bisaya/Cebuano speaking) Philippines. My attendance at this Meeting is proof that all voices should be heard and responded to regardless of location or sexual orientation.
TRADITIONAL PANEL

Staying relevant as crises evolve

Europasaal | Capacity: 100 people

The needs and priorities of people affected by crisis are not static – they change over time. So how can humanitarians ensure that support stays relevant and that their understanding keeps pace with changing requirements? This panel will present operational and policy level experiences with staying relevant as crises evolve and as needs change over time. Issues discussed will include approaches to adaptive management in humanitarian programming and the experience with shifting organisations and teams towards an adaptive management. It will also cover the importance of flexible funding and how to enhance this, other tools and instruments required to ensure responsiveness (e.g. monitoring, evaluation and learning) and shifting between humanitarian and development support through ‘nexus’ approaches.

HANS MARTIN DIETZ (CHAIR) | Senior Advisor, Sustainable and Inclusive Economies, Helvetas Swiss Intercooperation

My work focuses on systemic approaches to development and the nexus between development with humanitarian response. I have been requested by ALNAP to moderate the breakout session Staying Relevant as Crisis Evolves.

HENG AIK CHENG | Vice President, Mercy Malaysia

I am an Orthopaedic Surgeon who has volunteered with Mercy Malaysia for 18 years. I have worked in regions of conflict and natural disasters in Africa, the Middle East, the Indian Subcontinent, South East Asia and N Korea. Former Chair of the ASEAN (Association of South East Asian Nations) Partnership Group, a consortium of NGOs working closely with the ASEAN Secretariat to implement the ASEAN Agreement on Disaster Management and Emergency Response, I am also a Board Member of Asian Disaster Risk and Response Network.
MAYA ASSAF-HORSTMEIER | Director of Peacebuilding & Conflict Sensitivity, World Vision International

I provide technical and thought leadership for World Vision’s global peacebuilding and conflict sensitivity portfolio and partake in current global peacebuilding practices and capabilities through external engagement with other INGOs, think tanks, academia and local NGOs. I am coming to the Meeting to present World Vision’s experience in adaptive programming in fragile contexts, with practical examples of how this works in the field.

PETER FELTEN | Head of Division for Humanitarian Assistance – Policy, International Organizations, Multilateral Coordination, German Federal Foreign Office

Peter Felten has been the Head of Division for Humanitarian Assistance – Policy, International Organisations, Multilateral Coordination at the Federal Foreign Office since August 2016. He coordinates Germany’s contribution to the international humanitarian system and relevant processes (e.g. World Humanitarian Summit and Grand Bargain follow-up) as well as to the international debate on key humanitarian issues. His division is also in charge of Germany’s relations with international humanitarian organisations as well as the humanitarian structures of the EU. From 2016–2019 he was a member of the Advisory Group of the Central Emergency Response Fund (CERF) of the UN.

MATIJA KOVAČ | Somalia Humanitarian Fund Manager, OCHA

I have been working with OCHA since 2012. I joined the Somalia operation in 2016 as the Head of the Humanitarian Financing Unit and Manager of the Somalia Humanitarian Fund (SHF), a country-based pooled funding mechanism for life-saving action of local and international actors in Somalia. I am currently acting as the Deputy Head of OCHA Somalia based in Nairobi. I am joining the Meeting (unfortunately, only remotely) because I value the importance of sharing experience among practitioners and researchers to inform a more efficient and responsive humanitarian action of the future.
MARC NOSBACH | Country Director, Care Mozambique

I am responsible for managing CARE’s programme and operations in Mozambique. In its new strategic plan (2014–2020), CARE Mozambique has made a long-term commitment to fight poverty and improve food and nutrition security by empowering women and girls. I co-Chair the Humanitarian Country Team in Mozambique, as well as the Protection Against Sexual Exploitation and Abuse task force. I am joining this Meeting to learn more about ongoing best practice, challenges and experiences from other agencies.

WORLD CAFÉ

Innovative ways to work with crisis affected people to inform programme design and improve relevance

Back Seitenlounge | Capacity: 50 people

This session will look at innovative ways of working with affected people to inform programme design, particularly those which address the challenges of marginalisation and exclusion. This includes looking outside the humanitarian system to consider approaches used in the public and private sector and by social entrepreneurs. What are some of the latest approaches to engaging affected people in programme design? What can we learn from actors outside the sector about working with marginalised communities? How can we use this learning to improve the design and relevance of humanitarian programmes?

NIALL O’ROURKE (CHAIR) | Humanitarian Operations & Performance Manager, Christian Aid

I manage a team within Christian Aid’s Humanitarian Division working to improve the processes and resources that promote programme quality and ensure learning is captured and informs programme implementation. Accountability to disaster affected populations is a core area of focus in our programmes – the theme of this year’s Meeting is directly relevant to my work and a great opportunity to share learning.
SOFYA BOURNE | Design Researcher, Eclipse Experience

I specialise in humanitarian innovation and user-centred community engagement with vulnerable people in the UK and internationally. I am attending the Meeting to learn from others in the humanitarian community who work on inclusive, people-centred approaches to humanitarian programming and to share Eclipse’s learnings and insights in this area.

MARIAN CASEY-MASLEN | Executive Director, Communicating with Disaster-Affected Communities (CDAC) Network

As Executive Director of CDAC, I focus on information, communication and community engagement. I have over 25 years of experience in humanitarian response and development work. I am attending the Meeting to share evidence-based learning from CDAC on how to enable more effective participation and accountability using a Communication and Community Engagement approach and to get up to speed with the latest promising and good practice shared by ALNAP Members.

EVA NIP | Learning and Education Associate, Creative Reaction Lab

Through facilitation, evaluation, and development of educational tools and resources, I support Equity-Centred Community Design programmes centring co-creation, Black and Latinx youth, and equity for all. I am attending this year’s Meeting to learn from other practitioners’ methodologies and share Creative Reaction Lab’s framework, which supports the co-creation of equity-centred and inclusive humanitarian interventions.

ELIAS SAGMEISTER | Deputy Director, Ground Truth Solutions

With colleagues, I design and implement projects to increase accountability to affected people with a range of humanitarian agencies, particularly in conflict-affected environments. I have examined the concept of relevance from a theoretical perspective in my research and hear what people affected by crisis think about
it on a regular basis through Ground Truth’s work. I am keen to see how other actors approach the topic and how the humanitarian sector can collectively maximise its relevance for affected people.

**JUSTINE ‘JUSTICE’ SHORTER | National Protection Adviser, National Disability Rights Network**

As a Disaster Protection Advisor, I advise 57 federally mandated protection and advocacy agencies for people with disabilities across America and its territories, on protecting disability rights throughout disasters, humanitarian crises and other emergencies. I am a former Disability Integration Advisor for the Federal Emergency Management Agency and I have worked on public engagement/disability inclusion at the White House and U.S. Department of State under the Obama Administration. With a steadfast commitment to disability inclusive humanitarian action, I am immensely excited to learn and engage with other attendees during this year’s ALNAP Annual Meeting.

**EMILY TOMKYS VALTERI | Programme Manager, Oxfam**

In my role as Digital Accountability Global Advisor, I work to drive Oxfam’s thinking on the use of digital technologies for accountability and support staff with applications of digital within their work. I manage Your Word Counts, a programme of work which drives Oxfam’s strategic ambition of harnessing digital opportunities as a catalyst for accountability processes and effective adaptive management in Oxfam’s humanitarian and development work. I am attending this Meeting to share learning from a multi-country Humanitarian Innovation Fund (HIF) project which has just ended, connect with others working in this area and learn from other agencies experiences.
ROUNDTABLE

Who do you listen to? Power and marginalisation in emergencies

Willy Brandt Saal | Capacity: 50 people

Power dynamics set the tone at almost every level of human interaction. Societies around the globe naturally embody this complex power imbalance and we think it is a major factor in properly understanding needs in emergencies. Have you wondered if you have grasped everyone’s experience of a situation when concluding an assessment? Understanding what people need in emergencies almost certainly means making sense of multiple versions of what needs are and how they conflict. Giving those holding power more influence, reducing or increasing vulnerability criteria to align with programmatic/funding requirements, or disregarding aspects of people’s identity are common mistakes that humanitarians can make. This session will address such issues, mistakes and possible solutions.

LISA DAOUD (CHAIR) | Research Officer, Groupe URD

I research how to improve quality and accountability of crisis response and use this learning when performing evaluations and training. I am interested in taking part in the reflection on how to improve relevance, and to learn about interesting initiatives.

PANDIYAN INNASIMUTHU | Executive Director, Social Awareness Society for Youths

I specialise on humanitarian response with a social inclusive framework to ensure equality with human dignity. I am participating in this Meeting to learn and share my experience in evolving strategies to improve the relevance of humanitarian response.

JACK FRITH-POWELL | Programme Manager, British Red Cross

I am a humanitarian field manager and team leader who has worked on humanitarian programmes in Liberia, Sierra Leone, Nepal, Yemen, Nigeria, Ethiopia and Bangladesh over the last 7 years. Having inherited, started up, closed down and coordinated multiple programmes, I have a diverse understanding of how they
often fail to properly understand needs and power relations in the 21st Century. I look forward to sharing my understanding and learning from others at this Meeting.

**NOELINA NABWILE OPIYO** | Regional Learning Manager, Saferworld

I specialise in M&E, collaboration, learning and adaptation to ensure programming is coordinated, grounded in evidence and adjusted as necessary to remain effective throughout implementation. My work focuses on in security and peacebuilding among disaster-affected populations. I am attending this year’s Meeting to engage with initiatives striving to improve relevance in the nexus of humanitarian response and peacebuilding in disaster-affected communities.

**SILVIA QUATTRINI** | Middle East and North Africa Programmes Coordinator, Minority Rights Group

I work with ethnic, religious and linguistic minorities in the MENA region and I also have an interest in women’s rights, LGBTQI+ rights and intersectional discrimination. I am attending this year’s Meeting to exchange views and learn more on how different minorities are factored into humanitarian response worldwide.

**CONTINUOUS PANEL**

**What’s relevant? Reconsidering what counts as ‘lifesaving’**

*Weltsaal | Capacity: 100 people*

Often, needs are described in terms of sectors (shelter, food, hygiene) common across all crises. But frequently there are real needs that aren’t seen as priority because they’re not considered ‘lifesaving’ and may fall outside the scope of any one sector. As a consequence, they lack institutional support. Does a relevant response need to account for these needs and, if so, how?
MARCUS OXLEY (CHAIR) | Independent Consultant, Resilience Solutions

I am an experienced humanitarian/ DRR/ Resilience practitioner and policy adviser. For 25 years I have worked extensively across Africa, Asia and Europe with civil society, national governments and intergovernmental organisations. I have helped them formulate and implement strategies, policies and practices to manage and prevent disasters and crisis, and strengthen their resilience to survive, sustain and flourish in a world characterised by rapid change, shocks and stresses. I am attending this Meeting to better understand good practice developments and learning in the humanitarian sector and strengthen linkages with work to enhance resilience and inclusive sustainable development.

CHRISTINA DE VRIES | Senior International Health Expert, Cordaid

I am responsible for policy and programme development, as well as capacity building of local staff for Cordaid in the field of Sexual and Reproductive Health and Rights, Gender-Based Violence and mental health – psychosocial support for trauma-afflicted populations. I am coming to this Meeting to share the importance of psychosocial support both from field experiences and from the global policy level.

THOMAS FOHGRUB | Head of Unit, GPA for Energy in Displacement, UNITAR

I am Head of the Coordination Unit for the ‘Global Plan of Action for Sustainable Energy Solutions in Situations of Displacement’. Previously, I served in different capacities in the areas of energy, economics and social affairs for the German Federal Government. Beyond promoting renewable energy solutions, I am interested in finding synergies with other topics and getting different ideas around training and capacity building.
BILL FLINN | Senior Shelter Advisor, Care International UK

I am a senior humanitarian advisor on Shelter and a qualified architect who has worked in development and humanitarian relief in four continents, as well as many years working in domestic construction in the UK. I also teach Shelter after Disaster at the Centre for Development and Emergency Practice (CENDEP), Oxford Brookes University. I am attending this Meeting because of my long-standing interest in 'self-recovery' and in the broader benefits of a good shelter response.

LIZ GRANT | Assistant Principal, University of Edinburgh

I am responsible for developing and supporting global health partnerships with colleagues in low- and middle-income countries and communities, and for local and global advocacy translating global health research into action. More recently I have worked with colleagues in Bangladesh to support palliative care access for the Rohingya community, and North Uganda to support integration of palliative care services in Adjumani camps. I am attending this Meeting because I believe palliative care is such an important part of this neglected story.

TRADITIONAL PANEL

Using disaggregated data to inform inclusive and relevant programming

Europasaal | Capacity: 100 people

This session explores how the use of disaggregated data can contribute to enhanced understanding of the diverse experiences of conflict/disaster, and thus improved relevant programming for all. Which factors prevent/support the use of disaggregate data and what is the role of different stakeholders in the process? Which challenges exist for data collection and how have they been addressed? What type of analysis is necessary to ensure the priorities, resources, vulnerabilities, and needs of different persons in all their complexity are captured? How can we make sure this
enhanced understanding informs programming and which real difference can this produce?

**BEATRIX BUECHER-ANIYAMUZAALA (CHAIR) | Associate Partner, 360° Access**

I am a humanitarian practitioner and consultant with a focus on diversity inclusion and participation of affected communities in conflict and refugee contexts. I am attending this Meeting to exchange on how evidence can contribute to enhancing the relevance and inclusiveness of humanitarian responses.

**KEVIN BLANCHARD | Director, DRR Dynamics**

I have spent my career focused on the inclusion of marginalised groups within DRR and humanitarian policy and practice. I am attending this Meeting to contribute to discussions around the diverse perspectives and priorities in humanitarian action and ensure the capacity and voice of marginalised groups is included in that discussion.

**CHRISTELLE CAZABAT | Researcher, Internal Displacement Monitoring Centre**

I lead several research programmes focusing on the socioeconomic impacts of internal displacement and on global monitoring frameworks. I will present the challenges of obtaining age-disaggregated information on internally displaced people in situations of conflict or disasters, and the reasons why this information is urgently needed.

**ANDREW COLLODEL | Head of Humanitarian, HelpAge International**
ROSANNA HOWLETT | Inclusion Technical Coordinator, Humanity & Inclusion – Handicap International

I lead on the inclusion strategy for Humanity Inclusion’s (HI) Iraq mission and on mainstreaming inclusion in a DFAT-funded consortium project, Building Peaceful Futures. In doing so I support all consortium partners in collecting, analysing and using sex, age and disability disaggregated data to inform inclusive programming. I am attending this Meeting to discuss HI’s experience in using and adapting the Washington Group Questions in the context of Iraq, and supporting partners in doing so, practical challenges and solutions in collecting this data, and how the collection of this data has been used to inform programming.

WORLD CAFÉ

Monitoring and evaluating relevance: Challenging narratives and thinking outside the box

Back Seitenlounge | Capacity: 50 people

This session will consider the potential of M&E as a learning mechanism to improve the relevance of humanitarian response by challenging existing narratives and trying new things, particularly in displacement and hard to reach contexts.

NEIL DILLON (CHAIR) | Research Fellow, ALNAP

I am a monitoring and evaluation specialist with an interest in improving the way we measure and understand the value of humanitarian action. I am here to learn about how the humanitarian system can better analyse the relevance and appropriateness of its work.

LEITH BAKER | Founder, FieldWork LLC

I work at the convergence of digital transformation and M&E and have a passion for data quality and data use. I am attending
this Meeting to get feedback from others on our approaches to evidencing programmes in access constrained environments.

**STEFANIE BARRATT | Head of Data Standards and Analytics, Samuel Hall**

I work to advance standards in data collection and analysis in challenging settings – from beneficiary selection to assessing impact of programmes targeting refugees and host communities. I am attending this Meeting because ‘relevance’ is usually the first evaluation criterion whenever I start a project, yet like many buzzwords and fuzzwords it means different things to many different people. This is something I would be interested in unpacking further with a group of like-minded experts.

**MARTA BRUNO | Evaluation Officer, FAO**

I am an evaluation officer at the FAO. I am joining this Meeting to learn from others and share evaluation practices including innovative ideas and approaches.

**GABRIELLE DUFFY | Senior Evaluation Officer, WFP**

I currently commission and manage complex emergency and country strategic plan evaluations at WFP. In addition to evaluation expertise, I bring to the event over 20 years of hands-on experience designing and implementing WFP programmes in complex environments, as well as experience in conducting assessments and reviews. I look forward to the Meeting where I hope to both learn and share experiences and challenges of inclusive approaches to evaluation in humanitarian contexts.

**LIZ HENDRY | Consortium Manager, CAMEALEON, Norwegian Refugee Council**

I have been managing projects in the humanitarian and development sectors for 13 years, with a particular focus on
research and organisational learning initiatives. I am looking forward to the opportunity for knowledge-exchange with peers and to engage in current global conversations on strengthening the relevance of assistance for crisis affected populations, drawing from my experiences in Lebanon.

MICHELA LUZZI | Strategy and Evaluation Associate, Centre for Humanitarian Dialogue

I seek to develop and continuously improve M&E tools, policies and practices to support both humanitarian donors and implementing actors. I look forward to sharing adaptive M&E approaches from the conflict mediation sector for consideration during humanitarian responses in complex environments.

2.4 ROUNDTABLE
Planning for relevance in programme design and decision-making

Willy Brandt Saal | Capacity: 50 people

This roundtable discussion will look at how relevance is explored when designing programmes and consider the opportunities to improve relevance through the programme design process. How do decisions about programme design involve perspectives of crises-affected people? To what extent should responses aim to serve specific marginalised groups, as opposed to addressing large-scale need? How can humanitarian actors balance global standards and expectations with context-specific needs and considerations?

DANIEL MAXWELL (CHAIR) | Henry J. Leir Professor in Food Security, Friedman School of Nutrition, Tufts University

I am a professor of humanitarian studies and food security and a Member of the ALNAP Steering Committee. Most of my recent work has focused on the re-emergence of famine in the 21st Century. I am attending this year’s Meeting to engage on the frontline issues of engaging with local communities and local organisations.
CASSANDRA DUMMETT | Head of Humanitarian Technical and Partner Support, Catholic Agency for Overseas Development (CAFOD)

I specialise in supporting local organisations to design and deliver humanitarian programmes which provide assistance and protection to the most vulnerable. I am attending this Meeting to learn and share experiences on how the mainstreaming of protection and inclusion increase relevance in programme design.

CLAUDIA MEIER | Associate Director, Global Public Policy Institute (GPPi)

I conduct research and evaluations, and facilitate organisational change in humanitarian action and migration from a governance perspective (which mostly boils down to asking ‘who’, ‘why’ and ‘how’). Relevance goes to the heart of all humanitarian dilemmas, so I look forward to interesting discussions with practitioners, researchers and M&E geeks!

MARZIA MONTEMURRO | Research Director, Humanitarian Exchange and Research Centre (HERE-Geneva)

I have a background in forced migration and humanitarian reform, and I focus on humanitarian policy analysis. I am attending this year’s Meeting to share findings from our research and to learn from the experience of others.

NICOLAS SERIS | Client Responsiveness Senior Technical Specialist, International Rescue Committee

I focus on supporting our country teams to engage people affected by crisis, collect their perspectives, aspirations and feedback, to inform our programmatic and strategic decisions and improve the relevance and quality of our interventions. I am attending this Meeting to exchange with others on how to improve engagement and collaboration with affected populations in designing and implementing projects that are appropriate and relevant to the needs and expectation of diverse population groups.
DAY 2
PLENARY SESSIONS

DAY 2 | WEDNESDAY 16 OCTOBER 2019

STORIES IN 5
09:00 – 09:20
(Not in order of appearance)

Decolonising project management

ARBIE BAGUIOS | Programme Quality & Accountability Specialist, ActionAid UK

When local aid workers are disaster survivors: a story of precarity and agency

PAMELA COMBINIDO | Independent consultant

TABLE DISCUSSIONS
9:20 – 9:40

Discussions to reflect on the first day and Meeting background paper.

ALICE OBRECHT (FACILITATOR) | Senior Research Fellow, ALNAP

SOPHIA SWITHERN (FACILITATOR) | Independent consultant and Meeting background paper author
HOW LEGACIES OF POWER AND INEQUALITY SHAPE RELEVANCE

Part 1 09:40 – 10:50
Part 2 11:10 – 12:10

CAROLYN WHITTEN (FACILITATOR) | Independent Consultant

With a mixture of small group and table discussions, this ‘jigsaw’ activity will consider how enduring historical patterns and norms might influence the relevance of humanitarian action. Fostering a safe space for reflection and discussion, meeting participants will explore dynamics around patriarchy, race and privilege, colonialism/paternalism, heteronormativity/cisgender normativity, and classism/class privilege.

STORIES IN 5

14:00 – 14:20
(Not in order of appearance)

Why is the humanitarian prioritisation of need unnatural and un-universal?

DIEGO FERNÁNDEZ OTEGUI | Ph.D. Candidate, University of Delaware

Two cyclones, a comb and a brush

CORINNA KREIDLER | Independent consultant

Walking the talk on relevance: three ways the languages of affected people matter for relevant aid

MIA MARZOTTO | Senior Advocacy Officer, Translators without Borders
BRINGING IT ALL TOGETHER – WORLD CAFÉ DISCUSSIONS
16:10 – 16:50

LEAH CAMPBELL (FACILITATOR) | Senior Research Officer, ALNAP

NEIL DILLON (FACILITATOR) | Research Fellow, ALNAP

FEEDBACK AND CLOSING PANEL
16:50 – 17:30

JOHAN SCHAAR (FACILITATOR) | Chair, ALNAP
AGORA TOUR

DAY 2 | 12:10 – 13:00
THE AGORA WILL BE OPEN FOR EXPLORATION FOR THE REMAINDER OF THE DAY.

SCAVENGER HUNT
To encourage Meeting participants to explore the Agora, we have created a scavenger hunt. Questionnaires will be handed out in advance of the formal tour of the Agora. Completed and correct answer sheets will be entered into a draw for a prize.

#collaborativecash, harnessing our collective capacities – Save the Children
What is #collaborativecash? The Collaborative Cash Delivery (CCD) Network is a global partnership of the 15 main NGO cash players breaking barriers to meaningful collaboration in cash and voucher assistance (CVA) one by one and developing norms to enable any cash players – beyond these 15 NGOs – to form rapid, reliable partnerships so they can share risks, divide responsibilities and transform CVA by harnessing and complementing the best of each organisation. Stop by to learn how the CCD is cracking the code of humanitarian collaboration and how you can join the conversation.

A Relevant Response to Internal Displacement: the GP20 experience – UNHCR
To mark the 20th anniversary of the Guiding Principles on Internal Displacement (GP20), a number of constituencies with diverse priorities and perspectives have come together around the three-year
GP20 Plan of Action to promote prevention, protection and solutions for IDPs. Visit the GP20 stall to learn from experiences on preventing and addressing internal displacement collected through GP20 activities, including effective ways to improve the relevance of IDP protection.


The Self-Reliance Index (SRI) is a tool for measuring the progress of refugee households toward self-reliance. It supports practitioners to design and provide effective refugee services and can be used to target populations for assistance, highlight service gaps and inform funding priorities. The SRI was designed to fill a critical gap in the evidence base of self-reliance programming and looks holistically at refugee clients and measures key changes within a refugee household to continually improve the relevance of services.

**Bringing the voices of affected people into evaluation – WFP**

Evaluation findings can only be truly credible when all relevant voices are included. But today challenges persist in the way we communicate with affected people, the very people we aim to serve. The purpose of this stall is to showcase innovative approaches to engaging with affected people and feeding back evaluation findings to beneficiaries. We also wish to listen to your thoughts and learning experiences in bringing broader perspective to evaluation work.

**Building organisations for locally-led humanitarian action – Bonogo HR**

Locally-led humanitarian action is recognised as a key tool to ensure more relevant action, but despite myriad initiatives in support of this, progress has been slow. Too often difficult questions about what this means for our organisations and the transformation of current practices are dodged or deflected, with responsibility placed elsewhere.

Bongo HR has a tool to support organisations large and small to consider the internal transformative implications of locally-led
humanitarian action and to take practical steps towards this. Our Agora will offer an opportunity to learn more about this tool, join the conversation about this work ... and win some prizes!

**Decolonising Humanitarian Response: making space for locally rooted leadership and engagement – PopworksAfrica**

Join us at the Popworks Africa stall for an introduction on how race + privilege show up in the humanitarian sector. Our space is intended to introduce the concepts behind the decolonization of international development by providing a brief overview for audiences who are just starting to reflect on how colonial legacies and their own privilege impact the vulnerable populations they work with.

**Disability Inclusion – the ‘how’ – Christian Blind Mission UK**

The Humanitarian Hands-on Tool (HHoT) is a downloadable app that provides humanitarian field staff with step-by-step practical guidance on how to make relief and recovery work fully inclusive. It is driven by disability, but its use will make humanitarian action more accessible to many more marginalised groups, and it excludes nobody. You know the ‘why’ ... visit this stall to learn the ‘how’!

**Equity-Centered Community Design – Creative Reaction Lab**

What are the roles of power, identity, and equity in community-centered collaboration? How might we design more equitable communities and systems through the lens of personal and organizational humility-building? Pioneered by nonprofit organization Creative Reaction Lab, Equity-Centered Community Design provides a framework that centers people with lived experience [and therefore, expertise] as leaders for co-creation of equitable interventions. When responding to crises, we need to center those affected as leaders by shifting the mindset towards inclusion and equity. Using our framework, we will ensure humanitarian aid is relevant to the communities we are building.
How can we walk the talk on relevance if we can’t understand the people we aim to help? – Translators without Borders

Translators without Borders presents key challenges and solutions for humanitarian aid to be relevant for the millions of marginalised language speakers affected by emergencies. From the Rohingya Refugee Crisis to northeast Nigeria, Cyclone Idai, and the ongoing DRC Ebola Outbreak, this is about making multilingual communication the default approach in humanitarian action and – crucially – enabling affected people to make their voices heard. Join us at the Translators without Borders stall to learn more about practical solutions for integrating language into humanitarian response. Let’s discuss what partnerships are needed and how our language support services can help your organisation.

Innovation for Inclusion: Elrha’s Gap Analysis

Elrha’s Humanitarian Innovation Fund (HIF) is a unique initiative that improves outcomes for people affected by crises by identifying, nurturing and sharing more effective, innovative and scalable solutions. Our innovation processes help support solutions that are relevant for communities affected by crisis, for humanitarian actors, for innovators and for the scientific community. A key way for us to ensure relevance is by conducting gap analyses; systematic reviews of the humanitarian sector to identify key gaps and opportunities. Come along to this stall to learn more about our latest Gap Analysis on the inclusion of people with disabilities and older people in humanitarian response, and how you and your organisation can get involved!

Not In Kansas Anymore: LGBTIQ+ inclusion in humanitarian settings

Humanitarian action is often irrelevant for sexual and gender minorities because assessments and designs fail to consider our needs. Join us at the Edge Effect/42 Degrees stall for three minutes of myth-busting and watch in amazement as we turn a 20-page partner appraisal on its head.
Shoulder to Shoulder: the CRUDAN Tearfund story

In a world of increasing need and a demand for local/national actors to be more empowered to address such needs, the CRUDAN and Tearfund story offers a relevant and important example of INGOs and NNGOs working together to achieve a locally-owned humanitarian response. Recognising that local actors’ strengths and perspectives are often overlooked in humanitarian programming, CRUDAN and Tearfund are jointly showcasing a brand-new briefing paper at their stall, which explores their unique model of operation. Visit the stall to meet CRUDAN and Tearfund staff and learn more about the successes, challenges and lessons learnt in this approach.

Sphere: relevant for all

When it comes to defining and addressing humanitarian needs, humanitarian standards are a practical expression of rights. They offer principled, people-centred guidance to assess needs and provide the most relevant, high quality and accountable assistance. Understanding the standards will help you define what is relevant to meet the needs of people affected by crisis.

Strengthening Local/ National Humanitarian Response: lessons from Sulawesi – Christian Aid and YAKKUM Emergency Unit

Christian Aid and YEU will present learning generated in their humanitarian response to the Sulawesi Earthquake and Tsunami. Drawing upon the experience of both organisations this stall will focus on the specific needs of local organisations, the division of roles between local and international actors alongside shared challenges and opportunities.

The Art of Relevance: strategic futures thinking for financial assistance – CaLP

What do we need to know to think strategically around cash, voucher assistance and other forms of financial aid? How can we plan better to deliver financial assistance over the next 10 years in this rapidly
changing world? CaLP’s Future of Financial Assistance explores trends and changes in the global environment and the humanitarian ecosystem which may determine how the future of financial assistance will unfold. Any organisation writing a strategy or grappling with change will benefit from these portrayals of critical future scenarios.

The CHS demonstrates the relevance of humanitarian response – CHS

The Core Humanitarian Standard (CHS) is a voluntary and measurable standard that organisations can use to improve their humanitarian responses, including relevance to affected people. Several indicators in the CHS directly address this. The CHS Alliance manages a CHS verification scheme. The data gathered reveals interesting trends – visit our stall to find out more about the CHS and how well we are providing relevant aid.

The HESPER Scale – A tool to assess the perceived needs of affected people – WHO and King’s College London

The Humanitarian Emergency Settings Perceived Needs Scale (HESPER) by the WHO and King’s College London provides a quick, valid and reliable way in which to assess the perceived serious needs of people affected by humanitarian emergencies. The tool measures needs as felt or expressed by affected persons themselves and thereby enables needs assessments to be based directly on their views, providing a more accurate picture of the serious problems with which the emergency-affected population wants help. Visit this stall for more information about the HESPER Scale and how it might improve your organisation’s response.

The Humanitarian Voice Index – GroundTruth Solutions

What do 20,000 respondents from 12 countries affected by humanitarian crisis think of the aid they receive? Humanitarian actors, policy-makers and donors can find out on the Humanitarian Voice Index. Ground Truth Solutions has combined all the data from each of their major perceptual surveys since 2017 to help put the perceptions of people affected by crisis at the centre of humanitarian
response. Come check out our stall to find out about the relevance of aid, according to the people who receive it. You might see some surprising patterns that hold true across crises worldwide.

The IASC Gender with Age Marker – GenCap, OCHA

The IASC Gender with Age Marker is a new tool to ensure humanitarian action is responsive and relevant to different gender and age groups. It is a reflective learning tool that steps users through 12 programming actions essential to gender equality programming. The automated questionnaire provides codes on a 0–4 scale based on how consistently a project or programme addresses gender and/or age differences. It is applied in both the design and monitoring phases. Come see the results and try it out!

Voices of Affected Populations – DAHLIA

Amid growing numbers of reports, executive summaries and briefs filled with technical jargon, numbers and graphs, the humanitarian sector is in urgent need of innovative ways to ensure its effectiveness, accountability and relevance for diverse stakeholders. DAHLIA is a non-profit network of communication and evaluation professionals that specialises in communication and information flows in humanitarian and development response. Visit our stall to learn about the value of video as a tool for presenting, conducting and disseminating evaluation and research results, and as a platform for amplifying the voices of affected populations.

Why humanitarian assistance in the form of cash is often more relevant for people in need – GFFO

The German Federal Foreign Office (GFFO) published a new five-year strategy on humanitarian assistance in early 2019. Cash assistance is one of several focal areas of the strategy which aims to increase the relevance of its humanitarian assistance, for different contexts and various groups of people in need in different ways. This stall will present on German humanitarian assistance and our strategy in general, as well as on the vision, shared by Germany and nine other donors, on how to do cash better. In particular, it will focus
on the principles of the common donor approach for humanitarian cash programming and the joint donor statement on humanitarian cash transfers.
SESSION 3 14:20–15:50

3.1 TRADITIONAL PANEL
Relevant for whom? The role of national and local organisations in ensuring a relevant response

Chair
Maria Al Abdeh, Women Now for Development

Speakers
— Maruf Barkat Ullah, COAST Trust
— Carolina Carretero Silva, Uruguayan Red Cross
— Joseph Gyandi, Christian Rural and Urban Development Association of Nigeria (CRUDAN)
— Meena Paudel, Nepal Disabled Women Association

Weltsaal | Capacity: 100 people

3.2 WORKSHOP
Cash-based aid as a catalyst for relevance

Chair
Paula Gil Baizan, Something Meaningful

Speakers
— Julia Grasset, Save the Children
— Andrew Kavala, MANEPO
— Victoria Palmer, Care
— Ricardo Pla Cordero, International Rescue Committee

Europasaal | Capacity: 40 people
ROUNDTABLE
Are non-traditional crises redefining the boundaries of humanitarianism?

Chair
Jeremy Konyndyk, Center for Global Development

Speakers
— Elisa Gamero, World Vision
  El Salvador
— Sari Mutia Timur, Yakkum Emergency Unit
— David Starke, SOS Mediterranée
— Mariam Traore Chazalnoel, IOM
— Thomas Zahneisen, German Federal Foreign Office
— Shiling Xu, Beijing Normal University

Stresemann Saal | Capacity: 50 people

ROUNDTABLE
Exploring the relevance of humanitarian protection activities

Chair
Tiffany Easthom, Nonviolent Peaceforce

Speakers
— Maria Alekseyenko, Right to Protection
— Nils Carstensen, Local2Global Protection and DanChurch Aid
— Ricardo Fal-Dutra Santos, International Committee of the Red Cross Committee

Willy Brandt Saal | Capacity: 50 people
SESSIONS ABSTRACTS & PANEL BIOS

SESSION 3 | WEDNESDAY 16 OCTOBER 14:20 – 15:50
3.1

TRADITIONAL PANEL

Relevant for whom? The role of national and local organisations in ensuring a relevant response

Weltssaal | Capacity: 100 people

Much of the discourse around how to be relevant focuses on the need to be more bottom-up and invest in localisation. Are national and local actors better able to ensure relevance? How and why? What are the experiences of national and local actors in designing and delivering a relevant humanitarian response? This panel of local experts and practitioners will help us answer these questions with concrete examples around the inclusion of people with disability during disaster response, local mobilisation in support of the Rohingya, amongst others.

MARIA AL ABDEH (CHAIR) | Executive Director, Women Now for Development

See bio on page 6.

MARUF BARKAT ULLAH | Assistant Director – Research, Social Media and ICT, COAST Trust

I have been working on research, campaigns and advocacy with the COAST Trust since 2002. I focus on global trade issues, development effectiveness and localisation in Bangladesh. I conduct participatory research on these issues to campaign and advocate for affected people at national and international levels. I regularly take part in global meetings on trade-related civil society events and Partnerships for Development Effectiveness (CPDE). I have been elected as the South Asia sub-regional focal person for CPDE.

CAROLINA CARRETERO SILVA | National Director of Youth and IM Focal Point, Uruguayan Red Cross

As National Director of Youth and Information Management Focal Point of Uruguayan Red Cross, I play a significant role discussions and development of strategic and operational planning. I am attending this Meeting in order to reinforce the globalisation of the
interventions and discuss how the Uruguayan Red Cross is using community-based action to improve humanitarian action.

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**JOSEPH GYANDI** | Disaster Response Coordinator, Christian Rural and Urban Development Association of Nigeria (CRUDAN)

I specialise in food security and livelihoods and hold expertise in cash transfer programming. I am joining this year’s Meeting to engage with relevant stakeholders and share ideas on partnerships and the relevance of localisation across humanitarian response.

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**MEENA PAUDEL** | General Secretary, Nepal Disabled Women Association

I am a development practitioner with expertise on women and disabilities. I am attending this year’s Meeting to share my own learning and experience of disability before, during and after a disaster, and to gain diverse knowledge on other approaches.

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**WORKSHOP**

3.2

**Cash-based aid as a catalyst for relevance**

Europasaal | Capacity: 40 people

Inspired by the collaborative and low-tech approach of ‘maker spaces’, this session involves an interactive lab where participants will engage in hands-on learning and spontaneous problem solving. Bring your expertise and join us to define what needs to change so cash-based assistance becomes a catalyst to better align humanitarian action with people's needs according to their gender, age and abilities.

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**PAULA GIL BAIZAN** | Independent Consultant, Something Meaningful

I have invested the last 16 years improving how we use cash, markets and technology to make aid work better for affected people.
I have worked for some of the world’s best-known humanitarian organisations developing pioneering approaches. I currently advise private companies and non-for-profit organisations on strategic foresight, transformative change and the use of behavioural insights in programme design.

**JULIA GRASSET | EFSL Senior Specialist, Save the Children**

Over the last few years, I have supporting various emergencies in the Middle East, West Africa, East Africa and more recently Latin America and the Caribbean, using cash and vouchers assistance and looking at multi-sectorial integration. I am very excited to participate in this Meeting and share experience from Save the Children implementing child-sensitive sectorial and multi-sectorial cash plus programming and learn from other organisations’ approaches on how to best prioritise the needs of the most vulnerable groups.

**ANDREW KAVALA | Country Director, MANEPO**

See bio on page 17.

**VICTORIA PALMER | Humanitarian MEAL Specialist, CARE Canada**

I have a background in anthropology and apply this wherever I can in my work. This focuses on supporting projects, developing global guidance and undertaking evaluations and research studies to support and strengthen CARE’s humanitarian programming. I am attending this Meeting to learn from others about how we can better understand the perspectives of affected communities and explore practical solutions.

**RICARDO PLA CORDERO | Risk Mitigation and Inclusion Advisor, International Rescue Committee**

I specialise in non-discriminatory practice in humanitarian response, with a focus on inclusion of persons with disabilities. I am attending this Meeting to exchange knowledge and practices
around cash and voucher assistance and feedback mechanisms made relevant, accessible and inclusive for populations at high risk of discrimination.

### ROUNDTABLE

**Are non-traditional crises redefining the boundaries of humanitarianism?**

**Stresemann Saal | Capacity: 50 people**

In recent years, humanitarian organisations have engaged in major non-traditional response activities – from Ebola to migrant sea rescue to urban violence in Central America. This session will explore the relevance of the international humanitarian system toward these sorts of situations – and the implications for the direction of the humanitarian system. What kind of contextualisation is needed for us to be relevant? Are there parallel challenges between traditional responses and non-traditional crises? And are there other kinds of crises that we are missing?

**JEREMY KONYNDYK (CHAIR) | Senior Policy Fellow, Center for Global Development**

I am a Senior Policy Fellow with a focus on humanitarian effectiveness and reform. Previously, I served in the Obama administration as the Head of International Disaster Response at USAID, where I led the US Government’s humanitarian efforts during the West Africa Ebola Outbreak, the South Sudan Crisis, the civil war in Syria, and other high-profile crises. Prior to USAID I spent years in the NGO sector as a country director and later as a policy advocate.

**ELISA GAMERO | Operations Director, World Vision El Salvador**

I am a social development executive with a focus on developing social investment and shared value initiatives for violence prevention and peace building processes. As an operations director, I am currently part of a sub-regional team covering
the Northern Triangle of Central America and Nicaragua and working to find innovative solutions to address the social violence and humanitarian crises these countries face.

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**SARI MUTIA TIMUR | Director, YAKKUM Emergency Unit**

I am medical doctor with a wide range of experience in emergency response, DRR and community health issues in conflict over the last 10 years, including facilitating hospital disaster plans. I am attending this Meeting to learn and share knowledge on collaboration between local and international actors, as well as on challenges and shared opportunities in responding to the Sulawesi Earthquake and tsunami in Indonesia.

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**DAVID STARKE | General Director, SOS Mediterranée**

Since 2007, I have worked in humanitarian field operations in Sri Lanka, Pakistan, Syria, Iraq and Turkey. Sea rescue is humanitarian work, we save lives and are guided by the humanitarian principles. I look forward to joining the humanitarian community and sharing this perspective with traditional humanitarian actors at the Meeting.

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**MARIAM TRAORE CHAZALNOEL | Specialist – Migration and Climate Change, IOM**

Currently based in New York City. I have been working with IOM since 2011 in research, humanitarian programming and policy roles. Since 2013, I have specialised in global policy questions related to climate change and migration and work to bring visibility to these topics in global policy agendas. I am coming to the Meeting to discuss and hear others’ views on the humanitarian implications of climate change and migration.

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**DR. THOMAS ZAHNEISEN | Director for Humanitarian Assistance, German Federal Foreign Office**

Dr. Thomas Zahneisen currently serves as Director for Humanitarian Assistance. Before, he was Head of Division S03
(Crisis Prevention, Stabilisation, Peacebuilding, Mediation) after being Head of Task Force Afghanistan – Pakistan (2014–2015) and Deputy Director of Policy Planning (2012–2014) in the German Foreign Office. He has also held diplomatic positions in Rwanda, New York and the Democratic Republic of Congo.

**XU SHILING | Analyst, Beijing Normal University**

My practical experience lies in information management during disaster response and my recent research focuses on contextualisation of international humanitarian knowledge and tools. I am attending this Meeting to exchange lessons learned across countries and cultures.

**3.4 ROUNDTABLE**

**Exploring the relevance of humanitarian protection activities**

**Willy Brandt Saal | Capacity: 50 people**

While protection is now recognised as a purpose and intended outcome of humanitarian action, it is consistently highlighted as one of the least understood areas and most in need of improvement when it comes to relevance and appropriateness. If protection is a priority need for people in crisis, why are so many protection activities considered to be of low relevance? This session will be an opportunity to engage in a dynamic, interactive roundtable conversation with leading thinkers and practitioners of protection to explore experiences and ideas on how to drive both policy and practice forward to improve the relevance of humanitarian protection activities.

**TIFFANY EASTHOM (CHAIR) | Executive Director, Nonviolent Peaceforce**

Prior to my position of Executive Director of Nonviolent Peaceforce, I was Head of Mission in Beirut, South Sudan and Sri Lanka. I studied peacebuilding at field level in Uganda and served
as Country Director for Peace Brigades International in Indonesia. I am looking forward to a deep dive on the issue of relevance with colleagues from across the sectors.

**MARIA ALEKSEYENKO | Program Manager, Right to Protection**

I have been working in human rights for over 15 years. In 2015 I joined the Right to Protection to manage a UNHCR-funded programme aimed at responding to the military conflict in the East of Ukraine. Our approach includes implementation of protection monitoring, provision of legal aid and efforts to advocate for better legal frameworks for conflict-affected people. I am attending this Meeting to share my experience of community protection work led by our organisation.

**NILS CARSTENSEN | Senior Humanitarian Advisor, Local2Global Protection and DanChurch Aid**

My expertise lies in documentation of and support to locally-led crisis responses. I look forward to sharing and discovering new practical experience with self-protection and other locally-led responses.

**RICARDO FAL-DUTRA SANTOS | Field Delegate, ICRC**

I have programme, research and policy experience in humanitarian action, both at headquarters and field-level, notably in the area of protection. I am attending this year’s Meeting to discuss and learn about better ways to ensure the protection of people affected by humanitarian crises, especially in conflict settings.
ALNAP SECRETARIAT

JOHN MITCHELL  |  Director
LEAH CAMPBELL  |  Senior Research Officer
CARA CASEY-BOYCE  |  Communications Officer (Publications Lead)
NEIL DILLON  |  Research Fellow
CATRIONA FOLEY  |  Operations and Partnerships Manager
MARIA GILI  |  Communications Manager
JUSTINE KAVANAGH  |  Programme Assistant
ALICE OBRECHT  |  Senior Research Fellow
CHARLOTTE SKINNER  |  Programme Manager
AMELIE SUNDBERG  |  Senior Research Officer